

Projectgold ApS

Havretoften 4
5550 Langeskov
CVR No. 36909412

Annual report 2020

The Annual General Meeting adopted the
annual report on 18.06.2021

Mads Bonne Alkærsig

Chairman of the General Meeting

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Entity details

Entity

Projectgold ApS

Havretoften 4

5550 Langeskov

Business Registration No.: 36909412

Date of foundation: 01.06.2015

Registered office: Kerteminde

Financial year: 01.01.2020 - 31.12.2020

Phone number: +45 72 14 15 11

Board of Directors

Michael Ellis, Chairman

Graham Rhodes

Tino Bendix

Executive Board

Michael Ellis

Bank

Bank Mendes Gans

Herengracht 619

1017 CE Amsterdam, Netherlands

Auditors

BDO Statsautoriseret Revisionsaktieselskab

Fælledvej 1

5000 Odense C

Business Registration No.: 20 22 26 70

Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Projectgold ApS for the financial year 01.01.2020 - 31.12.2020

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2020 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2020 - 31.12.2020.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Langeskov, 18.06.2021

Executive Board

Michael Ellis

Board of Directors

Michael Ellis
Chairman

Graham Rhodes

Tino Bendix

Independent auditor's report

To the shareholders of Projectgold ApS

Opinion

We have audited the consolidated financial statements and the parent financial statements of Projectgold ApS for the financial year 01.01.2020 - 31.12.2020, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2020 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2020 - 31.12.2020 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements" section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in

Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Odense, 18.06.2021

BDO Statsautoriseret Revisionsaktieselskab

CVR No. 20222670

Jesper Bechsgaard Jørgensen

State Authorised Public Accountant

Identification No (MNE) mne31412

Management commentary

Financial highlights

	2020	2019	2018	2017	2016
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
Key figures					
Revenue	679,445	666,138	659,490	651,182	662,994
Gross profit/loss	226,022	188,903	175,062	163,013	168,952
Operating profit/loss	52,668	8,704	(11,900)	(10,619)	(5,547)
Net financials	1,258	(52)	(13,748)	(13,303)	(10,886)
Profit/loss for the year	38,353	4,848	(23,272)	(22,681)	(16,039)
Balance sheet total	705,789	693,743	586,194	610,364	611,475
Investments in property, plant and equipment	5,041	3,544	2,024	999	5,214
Equity	392,813	28,733	67,147	82,600	106,542
Average number of employees	238	252	246	252	255
Ratios					
Gross margin (%)	33.27	28.36	26.55	25.03	25.48
EBIT margin (%)	7.75	1.31	(1.80)	(1.63)	(0.84)
Net margin (%)	5.64	0.73	(3.53)	(3.48)	(2.42)
Return on equity (%)	18.20	10.11	(31.08)	(23.98)	(13.87)
Equity ratio (%)	55.66	4.14	11.45	13.53	17.42
Revenue per employee	2,855	2,643	2,680	2,584	2,600
Index for net revenue	102.48	100.47	99.47	98.22	100

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

Gross margin (%):

$$\frac{\text{Gross profit/loss} * 100}{\text{Revenue}}$$

EBIT margin (%):

$$\frac{\text{Operating profit/loss} * 100}{\text{Revenue}}$$

Net margin (%):

$$\frac{\text{Profit/loss for the year} * 100}{\text{Revenue}}$$

Return on equity (%):

$$\frac{\text{Profit/loss for the year} * 100}{\text{Average equity}}$$

Equity ratio (%):

$$\frac{\text{Equity} * 100}{\text{Balance sheet total}}$$

Revenue per employee:

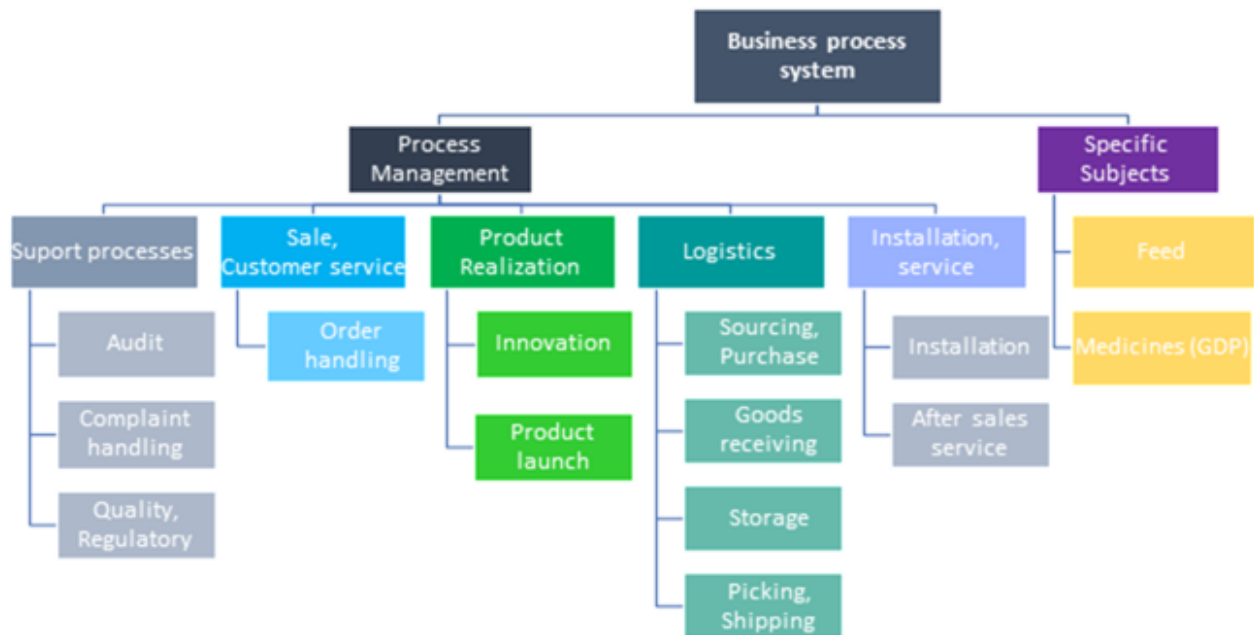
$$\frac{\text{Revenue}}{\text{Average number of employees}}$$

Primary activities

The Group's principal activities comprise production and sale of veterinary articles. The Group is a leading provider of solutions to the veterinary industry and it has its own companies in Denmark, Sweden, Norway, United Kingdom, Poland and China. The rest of the world is serviced through selected veterinary distributors in over 100 countries.

The Group's business model

Reference is also made to the description of principal activities.



Development in activities and finances

The Group's income statement shows a profit before tax of DKK 53.9 m, an increase of DKK 45.3 m against 2019. The increase is primarily driven by improved coverage and a moderate development in the Group's expenses.

Management considers the total profit of the Group as satisfactory.

Outlook

Management expects the Group will further improve the results before tax in 2021 as a result of continued focus on improved coverage and a moderate development in the group's expenses. COVID-19 is not expected to affect the result for 2021.

Particular risks

The Group's most significant operating risk is attached to the ability to be strongly positioned in the markets where its products are sold and to currently ensure high service and quality at competitive prices.

Foreign exchange risks:

The Group's revenue and earnings are related to the development for SEK, NOK, GBP and, to a lesser extent, USD. No speculative foreign currency positions are made. To avoid unnecessary currency risk, all bank accounts are exchanged every month.

Exchange adjustments of investments in subsidiary enterprises, which are independent entities, are recognised directly in the equity. Related exchange risks are generally not hedged because it is the Group's opinion that a current hedging of such long-term investments will not be optimal from an overall risk and cost viewpoint.

Interest rate risk:

The short-term debt is subject to a variable interest rate. Changes in interest rates will therefore have an effect on the earnings.

Environmental performance

The Group is continuously working on minimising adverse environmental conditions. This is ensured by continuously carrying out measures in the environmental area, including an agreement on energy reduction at the location in Langeskov with an external supplier.

In addition, an agreement has been entered into regarding products with batteries so that these are reused and recycled.

Research and development activities

The Group's headquarters are situated in Langeskov, Denmark, and the development activities are primarily controlled and performed there.

Statutory report on corporate social responsibility

The Group has a historical tradition for assuming corporate social responsibility within areas in which the Group believes it can contribute. For this purpose, the Group has focus on a number of potential CSR risks in relation to our activities. We will in the following describe the CSR risks in more detail and how we manage those risks through our policies and actions in relation to employees, human rights, environment and climate, and anti-corruption. The Group has also become a member of SEDEX in 2020. We do not currently have a CSR policy, this will be implemented in 2021. We have policies within corruption, ethics & compliance and the Group has a strong focus on diversity and inclusion in the form of targeted training.

Employees

We assess that most significant risk relating to employees could be work-related accidents and an impairment of the work environment, including impact on the employees' motivation and health. Failure to manage those risks may lead to damage on employees, our ability to attract the right employees, and our general reputation as a business. To mitigate those risks, the Group has focus on work-life balance. For this purpose, the Group has

drawn up a stress and job satisfaction policy and set up a job satisfaction committee. As part of the Group's health policy it offers regular health checks and smoking cessation courses, a healthy canteen scheme, which is evaluated regularly. The Group's goal is to maintain absence due to sickness at continued low level.

The Group's work environment organisation has increased focus on analyzing "near-miss-accidents" has taken steps to changes which may help the prevention of work-related accidents. In 2020 there has been a focus on ensuring compliance with our public partners, such as the Danish Medicines Agency, the Danish Veterinary and Food Administration and the Danish Working Environment Authority. The Group has also decided to expand the internal work environment organization to ensure a greater breadth, focusing on several different work areas within the Group. The greater breadth means that several work environment projects can be worked at the same time. No serious work-related accidents happened in the most recent financial year. It is the Group's goal that work-related accidents should not happen.

We assess that our activities in 2020 have contributed positively to maintain good conditions for our employees. And it is expected that future work will contribute positively to the Group.

Human rights

We assess that the most significant risk in relation to human rights might be that suppliers violate internationally accepted principles on human rights or work environment provisions, including the use of child or forced labour. Failure to manage this risk may for example result in adverse publicity and criticism as well as interruption of deliveries to our operation. The Group's focus on ensuring maintenance of corporate social responsibility, including human rights and work environment conditions, is primarily aimed at the Group's foreign suppliers of which a major share is located in the East.

The Group integrates the consideration for corporate social responsibility by making demands on the suppliers, both existing and new suppliers. The work of maintaining demands on the suppliers is made by current screening of our existing supplier base, and audit of selected suppliers where we will deselect suppliers who do not meet our demands for corporate social responsibility.

It is the Group's intention to ensure that the suppliers, who constitute the highest risks, and the suppliers, who have the highest engagement in their agreement with us, comply fully with the codex we have defined. This codex requires that the suppliers fulfil social responsibility, and ensures that they comply with local work environment provisions, decent pay and work conditions for their employees and do not use child or forced labour, etc. and the same applies to sub-suppliers, aim at ensuring a healthy and safe work environment for their employees in order to prevent accidents or health implications.

Our ongoing evaluation of suppliers in 2020 did not result in any comments in this respect. Moreover, we are not aware of any violations of human rights in the company in 2020. It is expected that future work will contribute positively to the Group.

Impact on environment and climate

We assess that the most important risk in relation to environment and climate could be that material used for manufacture of our products could have a negative impact on environment and climate. As we cooperate with a number of sub-suppliers, we have focus on the fact that risks may occur at the supplier. The risk could be that an unnecessary amount of plastic or chemicals is used for manufacture of/input to a product and in the wrapping/packaging of our products. We assess also that our transport and disposal of products may lead to a risk of a negative impact on the environment, which must be dealt with.

The Group is environmentally conscious and initiatives are taken currently to improve the impact on the environment of the Group's production and distribution until disposal.

According to the Group's codex, relevant sub-suppliers must currently aim to reduce over-packaging, increase re-use of packaging, avoid pre-packing containing PVC or other types of chlorinated plastic materials and be updated on legislation on prepacking and the related waste management. This requires also that deliveries, where possible, are made in the form of joint shipments to promote efficient, fuel saving transport and use of approved particle filters to reduce particle pollution in general and especially in major cities.

As regards chemical waste products, the suppliers must currently ensure updating of the range of products to offer alternative products, which will reduce the environmental impact and the health of the users.

We assess that our efforts in 2020 have contributed positively to improve the impact on the environment and the climate of our activities. And it is expected that future work will contribute positively to the Group.

Anti-corruption and bribery

We assess that the most important risk in relation to corruption and bribery is that our employees or distributors use gifts, payments or other means to, unjustified, influence customers or stakeholders or vice versa that can cause inappropriate business decisions or gain an unfair advantage. This may have an impact on our reputation and possibilities of building confidence with a large number of our stakeholders. We work actively on discouraging any form of corruption and bribery in connection with our activities. We implemented in 2020 an e-learning course with special focus on scenarios in relation to corruption and bribery, including how we respond to corruption and bribery. We are not aware of any violations relating to corruption or bribery in 2020. It is expected that future work will contribute positively to the Group.

Statutory report on the underrepresented gender

The Group is working on increasing the share of the underrepresented gender in the Management because diversity is considered a strength.

The board of directors

The Group has as its target that at least 33 % of the three board members elected at the Group's Annual General Meeting must be women in 2022. Status at the end of 2020 is that none of the Group's board members are women. The target has not been achieved yet because new members of the board, who were elected on the basis of the competences and insights set up, were men. We find it an ambitious goal to achieve 33% and will attempt to meet it.

The company's policy and efforts

The Group has drawn up a policy and taken initiatives to promote the gender distribution at managerial levels, and which develop and support female leaders. In connection with employment and recruitment for managerial positions it is a goal to have both male and female candidates despite the fact that the business world is male dominated. The policy applies to internal as well as external job postings. The Group has also reviewed its employment conditions to assess the barriers and opportunities in relation to promoting the underrepresented gender at the managerial levels. A network of women leaders has been set up globally.

The Group's executive management includes eight persons and the gender distribution was 87.5% men and 12.5% women at the end of 2020.

The Group's group of mid-level managers includes nineteen persons and the gender distribution was 33% women and 67% men at the end of 2020.

The proportion of women is expected to increase.

Events after the balance sheet date

No events have occurred after the end of the financial year of material importance for the Group's financial position.

The outbreak and spread of COVID-19 at the beginning of 2020 is not expected to affect the result for 2021.

Measures have been taken to reduce any impact, after which it is not considered to be significant for the Group's financial position and development.

Consolidated income statement for 2020

	Notes	2020 DKK'000	2019 DKK'000
Revenue	2	679,445	666,138
Other operating income	3	2,032	40
Cost of sales		(382,205)	(389,046)
Other external expenses	4	(73,250)	(88,229)
Gross profit/loss		226,022	188,903
Staff costs	5	(140,454)	(144,441)
Depreciation, amortisation and impairment losses		(32,900)	(35,758)
Operating profit/loss		52,668	8,704
Income from other fixed asset investments		110	0
Other financial income	6	2,118	1,791
Other financial expenses	7	(970)	(1,843)
Profit/loss before tax		53,926	8,652
Tax on profit/loss for the year	8	(15,573)	(3,804)
Profit/loss for the year	9	38,353	4,848

Consolidated balance sheet at 31.12.2020

Assets

	Notes	2020 DKK'000	2019 DKK'000
Acquired patents		0	3,350
Acquired licences		89,891	103,374
Acquired rights		14,470	16,518
Goodwill		87,273	100,838
Development projects in progress	11	833	501
Intangible assets	10	192,467	224,581
Other fixtures and fittings, tools and equipment		7,556	5,178
Property, plant and equipment	12	7,556	5,178
Other investments		1,186	1,186
Financial assets	13	1,186	1,186
Fixed assets		201,209	230,945
Manufactured goods and goods for resale		96,161	92,022
Prepayments for goods		7,836	6,890
Inventories		103,997	98,912
Trade receivables		87,213	82,486
Receivables from group enterprises		95,036	20,366
Deferred tax	14	509	598
Other receivables		12,214	3,846
Prepayments	15	2,161	1,758
Receivables		197,133	109,054
Cash		203,450	254,832
Current assets		504,580	462,798
Assets		705,789	693,743

Equity and liabilities

	Notes	2020 DKK'000	2019 DKK'000
Contributed capital		52	52
Translation reserve		(1,728)	0
Reserve for development costs		650	391
Retained earnings		301,839	28,290
Proposed dividend for the financial year		92,000	0
Equity		392,813	28,733
Deferred tax	14	19,942	24,360
Other provisions	16	5,242	5,613
Provisions		25,184	29,973
Lease liabilities		89	0
Other payables		7,905	2,809
Non-current liabilities other than provisions	17	7,994	2,809
Current portion of non-current liabilities other than provisions	17	1,117	0
Bank loans		60,827	522,662
Prepayments received from customers		0	1,596
Trade payables		52,637	48,645
Payables to group enterprises		74,002	2,609
Tax payable		19,197	5,055
Other payables		69,421	51,271
Deferred income	18	2,597	390
Current liabilities other than provisions		279,798	632,228
Liabilities other than provisions		287,792	635,037
Equity and liabilities		705,789	693,743
Events after the balance sheet date	1		
Contingent liabilities	20		
Group relations	21		
Subsidiaries	22		

Consolidated statement of changes in equity for 2020

	Contributed capital DKK'000	Translation reserve DKK'000	Reserve for development costs DKK'000	Retained earnings DKK'000	Proposed dividend for the financial year DKK'000
Equity beginning of year	52	0	391	28,290	0
Exchange rate adjustments	0	(1,728)	0	0	0
Group contributions etc.	0	0	0	327,558	0
Other entries on equity	0	0	0	(103)	0
Transfer to reserves	0	0	259	(259)	0
Profit/loss for the year	0	0	0	(53,647)	92,000
Equity end of year	52	(1,728)	650	301,839	92,000

	Total DKK'000
Equity beginning of year	28,733
Exchange rate adjustments	(1,728)
Group contributions etc.	327,558
Other entries on equity	(103)
Transfer to reserves	0
Profit/loss for the year	38,353
Equity end of year	392,813

Consolidated cash flow statement for 2020

	Notes	2020 DKK'000	2019 DKK'000
Operating profit/loss		52,668	8,704
Amortisation, depreciation and impairment losses		32,900	35,756
Working capital changes	19	6,825	(18,951)
Other adjustments		(410)	8,386
Cash flow from ordinary operating activities		91,983	33,895
Financial income received		2,228	1,791
Financial expenses paid		(969)	(1,843)
Taxes refunded/(paid)		(5,348)	(1,398)
Cash flows from operating activities		87,894	32,445
Acquisition etc. of intangible assets		(332)	(15,988)
Sale of intangible assets		369	0
Acquisition etc. of property, plant and equipment		(5,041)	(3,544)
Sale of property, plant and equipment		7	0
Cash flows from investing activities		(4,997)	(19,532)
Free cash flows generated from operations and investments before financing		82,897	12,913
Cash capital increase		327,558	13,000
Acquisition of minority interest		0	(62,130)
Cash flows from financing activities		327,558	(49,130)
Increase/decrease in cash and cash equivalents		410,455	(36,217)
Cash and cash equivalents beginning of year		(267,832)	(231,615)
Cash and cash equivalents end of year		142,623	(267,832)
Cash and cash equivalents at year-end are composed of:			
Cash		203,450	254,832
Short-term bank loans		(60,827)	(522,664)
Cash and cash equivalents end of year		142,623	(267,832)

Notes to consolidated financial statements

1 Events after the balance sheet date

No events have occurred after the end of the financial year of material importance for the Group's financial position.

The outbreak and spread of COVID-19 at the beginning of 2020 is not expected to affect the result for 2021.

Measures have been taken to reduce any impact, after which it is not considered to be significant for the Group's financial position and development.

2 Revenue

	2020	2019
	DKK'000	DKK'000
Denmark	179,778	170,324
Europe, Middle East and Africa	335,245	348,619
Asia-Pacific	102,384	88,439
Americas	62,038	58,756
Total revenue by geographical market	679,445	666,138

3 Other operating income

The Group has received money from the Danish Government regarding salary compensation for employees who are sent home due to the extraordinary economic downturn due to COVID-19.

4 Fees to the auditor appointed by the Annual General Meeting

	2020	2019
	DKK'000	DKK'000
Statutory audit services	993	956
Other assurance engagements	38	8
Tax services	85	23
Other services	141	116
	1,257	1,103

5 Staff costs

	2020	2019
	DKK'000	DKK'000
Wages and salaries	121,185	123,839
Pension costs	15,409	14,943
Other social security costs	1,500	1,962
Other staff costs	2,360	3,697
	140,454	144,441
Number of employees at balance sheet date	238	252

6 Other financial income

	2020	2019
	DKK'000	DKK'000
Other interest income	706	1,791
Exchange rate adjustments	1,412	0
	2,118	1,791

7 Other financial expenses

	2020	2019
	DKK'000	DKK'000
Financial expenses from group enterprises	1	0
Other interest expenses	374	216
Exchange rate adjustments	0	413
Other financial expenses	595	1,214
	970	1,843

8 Tax on profit/loss for the year

	2020	2019
	DKK'000	DKK'000
Current tax	19,465	5,785
Change in deferred tax	(3,917)	(1,981)
Adjustment concerning previous years	25	0
	15,573	3,804

9 Proposed distribution of profit/loss

	2020	2019
	DKK'000	DKK'000
Ordinary dividend for the financial year	92,000	0
Retained earnings	(53,647)	4,848
	38,353	4,848

10 Intangible assets

	Acquired patents DKK'000	Acquired licences DKK'000	Acquired rights DKK'000	Goodwill DKK'000	Development projects in progress DKK'000
Cost beginning of year	25,133	161,801	18,169	158,078	501
Exchange rate adjustments	0	0	0	(440)	0
Additions	0	0	0	0	332
Disposals	0	0	(369)	0	0
Cost end of year	25,133	161,801	17,800	157,638	833
Amortisation and impairment losses beginning of year	(21,783)	(58,427)	(1,651)	(57,240)	0
Exchange rate adjustments	0	0	0	126	0
Transfers	0	0	0	486	0
Impairment losses for the year	0	0	(180)	(815)	0
Amortisation for the year	(3,350)	(13,483)	(1,499)	(12,922)	0
Amortisation and impairment losses end of year	(25,133)	(71,910)	(3,330)	(70,365)	0
Carrying amount end of year	0	89,891	14,470	87,273	833

11 Development projects

Development cost consist projects in progress of new/unique products with expected market launch in 2021 (DKK'000 833). Market research shows a demand for these specific unique products.

12 Property, plant and equipment

	Other fixtures and fittings, tools and equipment DKK'000
Cost beginning of year	5,834
Exchange rate adjustments	(111)
Additions	5,041
Disposals	(986)
Cost end of year	9,778
Depreciation and impairment losses beginning of year	(656)
Exchange rate adjustments	74
Depreciation for the year	(2,618)
Reversal regarding disposals	978
Depreciation and impairment losses end of year	(2,222)
Carrying amount end of year	7,556

13 Financial assets

	Other investments DKK'000
Cost beginning of year	1,186
Cost end of year	1,186
Carrying amount end of year	1,186

14 Deferred tax

	2020 DKK'000	2019 DKK'000
Intangible assets	(22,590)	(26,569)
Property, plant and equipment	435	653
Inventories	197	404
Provisions	2,381	1,825
Other deductible temporary differences	144	(75)
Deferred tax	(19,433)	(23,762)
	2020 DKK'000	2019 DKK'000
Changes during the year		
Beginning of year	(23,762)	(25,479)
Recognised in the income statement	3,917	1,981
Other changes	412	(264)
End of year	(19,433)	(23,762)

	2020	2019
Deferred tax has been recognised in the balance sheet as follows	DKK'000	DKK'000
Deferred tax assets	509	598
Deferred tax liabilities	(19,942)	(24,360)
	(19,433)	(23,762)

Deferred tax assets relate to unused tax deductions in the form of time differences. On the basis of budgets, management has assessed that there will be future taxable income in which unused tax deductions can be used.

15 Prepayments

Accruals recognised as assets include costs incurred relating to subsequent financial years. The costs relate to prepaid insurances, licenses and travelling expenses.

16 Other provisions

Provisions for liabilities include the expected cost of repair and warranty commitments and employee related obligations.

Warranty liabilities comprise liabilities of ordinary 1 year's warranty on the Group's products and other estimated repairment liabilities for major plant.

17 Non-current liabilities other than provisions

	Due within 12 months 2020 DKK'000	Due after more than 12 months 2020 DKK'000
Lease liabilities	1,117	89
Other payables	0	7,905
	1,117	7,994

Out of the total non current liabilities, DKK 0 is due for payment after 5 years.

18 Deferred income

Accruals recognised as liabilities include costs included relating to deferred revenue, invoiced not delivered.

19 Changes in working capital

	2020 DKK'000	2019 DKK'000
Increase/decrease in inventories	(5,085)	7,726
Increase/decrease in receivables	(88,168)	(9,410)
Increase/decrease in trade payables etc.	100,078	(17,267)
	6,825	(18,951)

20 Contingent liabilities

Contracts and agreements

The Group has signed sales related licence and commission agreements with 14 persons/companies. The agreements are related to specific products and are in force as long as these products are sold. The expense is DKK ('000) 3,284 from 1 January to 31 December 2020.

Rental agreements

The Group has signed rental agreements with an annual rent of DKK ('000) 8,888 and a maximum liability until expiry of approx. DKK ('000) 5,689.

The Group has signed lease agreements relating to operating equipment etc. at a total annual lease payment of DKK ('000) 4,367 and a maximum liability until expiry of DKK ('000) 6,239.

Joint liabilities

The company is jointly and severally liable together the other Danish group companies in the jointly taxed group for tax on the group's jointly taxed income and for certain possible withholding taxes such as dividend tax.

21 Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group: The Group is included in the consolidated financial statements of the ultimate parent company, Covetrus Inc., Portland, Marine, USA.

Name and registered office of the Parent preparing consolidated financial statements for the smallest group: Covetrus B.V., Cuijk, Netherland.

Controlling interest

Covetrus Inc., Portland, Marine, USA is the ultimate parent company.

Transactions with related parties

The Group did not carry out any substantial transactions that were not concluded on market conditions. According to section 98c, subsection 7 of the Danish Financial Statements Act information is given only on transactions that were not performed on common market conditions.

22 Subsidiaries

	Corporate form	Ownership %
Projectsilver ApS, Langeskov, Denmark	ApS	100.0
Jørgen Kruuse A/S, Langeskov, Denmark	A/S	100.0
Kruuse UK Ltd., Sherburn in Elmet, North Yorkshire, UK	Ltd	100.0
Kruuse Svenska AB, Uppsala, Sweden	AB	100.0
Kruuse Norge AS, Drøbak, Norway	AS	100.0
Kruuse Hong Kong Ltd., Hong Kong	Ltd	100.0
Kruuse Shanghai Co, Ltd., China	Ltd	100.0
Kruuse Polska SP z.o.o., Poznan, Poland	SP z.o.o.	100.0
E-Vet A/S, Haderslev, Denmark	A/S	100.0

Parent income statement for 2020

	Notes	2020 DKK'000	2019 DKK'000
Other external expenses		(181)	(396)
Gross profit/loss		(181)	(396)
Income from investments in group enterprises		38,142	6,737
Other financial expenses	1	(166)	(148)
Profit/loss before tax		37,795	6,193
Tax on profit/loss for the year	2	33	123
Profit/loss for the year	3	37,828	6,316

Parent balance sheet at 31.12.2020

Assets

	Notes	2020 DKK'000	2019 DKK'000
Investments in group enterprises		373,725	337,198
Financial assets	4	373,725	337,198
Fixed assets		373,725	337,198
Receivables from group enterprises		81,057	11,588
Joint taxation contribution receivable		16,189	4,521
Receivables		97,246	16,109
Current assets		97,246	16,109
Assets		470,971	353,307

Equity and liabilities

	Notes	2020 DKK'000	2019 DKK'000
Contributed capital		52	52
Retained earnings		305,501	33,730
Proposed dividend for the financial year		92,000	0
Equity		397,553	33,782
Bank loans		57,757	315,811
Tax payable		15,532	3,543
Other payables		129	171
Current liabilities other than provisions		73,418	319,525
Liabilities other than provisions		73,418	319,525
Equity and liabilities		470,971	353,307
Working conditions	5		
Contingent liabilities	6		

Parent statement of changes in equity for 2020

	Contributed capital DKK'000	Retained earnings DKK'000	Proposed dividend for the year DKK'000	Total DKK'000
Equity beginning of year	52	33,730	0	33,782
Exchange rate adjustments	0	(1,728)	0	(1,728)
Group contributions etc.	0	327,558	0	327,558
Other entries on equity	0	113	0	113
Profit/loss for the year	0	(54,172)	92,000	37,828
Equity end of year	52	305,501	92,000	397,553

Notes to parent financial statements

1 Other financial expenses

	2020 DKK'000	2019 DKK'000
Financial expenses from group enterprises	(1)	(3)
Other interest expenses	167	151
	166	148

2 Tax on profit/loss for the year

	2020 DKK'000	2019 DKK'000
Current tax	(40)	(123)
Adjustment concerning previous years	7	0
	(33)	(123)

3 Proposed distribution of profit and loss

	2020 DKK'000	2019 DKK'000
Ordinary dividend for the financial year	92,000	0
Retained earnings	(54,172)	6,316
	37,828	6,316

4 Financial assets

	Investments in group enterprises DKK'000
Cost beginning of year	364,651
Cost end of year	364,651
Revaluations beginning of year	(27,453)
Exchange rate adjustments	(1,728)
Adjustments on equity	113
Share of profit/loss for the year	38,142
Revaluations end of year	9,074
Carrying amount end of year	373,725

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

5 Working conditions

The average number of employees in the financial year of 2020 is 1.

The company's staff includes board of executives who do not receive remuneration.

6 Contingent liabilities

The Entity serves as the administration company in a Danish joint taxation arrangement according to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for these entities.

Tax payable on the groups joint taxable income amounts to DKK'000 15,535.

Accounting policies

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence.

Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' pro rata shares of the profit/loss and the net assets are disclosed as separate items in Management's proposal for the distribution of net profit/loss and equity, respectively.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the takeover date, with net assets having been calculated at fair value.

Business combinations

Newly acquired or newly established enterprises are recognised in the financial statements from the time of acquiring or establishing such enterprises. Divested or wound-up enterprises are recognised in the income statement up to the time of their divestment or winding-up.

The purchase method is applied at the acquisition of new enterprises, under which identifiable assets and liabilities of these enterprises are measured at fair value at the acquisition date. Provisions for costs of restructuring of the enterprise acquired are only made in so far as such restructuring was decided by the enterprise acquired prior to acquisition. Allowance is made for the tax effect of restatements.

Positive differences in amount (goodwill) between cost of the acquired share and fair value of the assets and liabilities taken over are recognised under intangible assets, and they are amortised systematically over the income statement based on an individual assessment of their useful lives. If the useful life cannot be estimated reliably, it is fixed at 10 years. Useful life is reassessed annually. Negative balances (negative goodwill) are recognised as income in the income statement.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

The income statements of foreign subsidiary enterprises fulfilling the criteria for being independent entities are translated at an average exchange rate for the month and balance sheet items are translated at the rate of exchange on the balance sheet date. Exchange differences arising from translation of the equity of the foreign subsidiaries at the beginning of the year to the rates of the balance sheet date and from translation of income statements from average rate to the rates of the balance sheet date are recognised directly in the equity.

Income statement

Net revenue

The net revenue from sale of merchandise and finished goods is recognised in the income statement if supply and risk transfer to purchaser has taken place before the end of the year. Net revenues is recognised exclusive of VAT, duties and less discounts related to the sale.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

Cost of sales

Cost of sales comprise costs incurred to achieve the net revenue for the year, including direct and indirect costs of raw materials and consumables.

Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of

receivables recognised in current assets.

Staff costs

Staff costs comprise wages and salaries, and social security contributions, pension contributions, etc. for entity staff.

Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to property, plant and equipment and intangible assets comprise depreciation, amortisation and impairment losses for the financial year, and gains and losses from the sale of intangible assets and property, plant and equipment.

Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of intra-group profits or losses.

Income from other fixed asset investments

Income from other fixed asset investments comprises gains in the form of interest, dividends, etc. on fixed asset investments which are not investments in group enterprises or associates.

Other financial income

Other financial income comprises interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets, and tax relief under the Danish Tax Prepayment Scheme etc.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities, and tax surcharge under the Danish Tax Prepayment Scheme etc.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

Balance sheet**Intangible fixed assets**

Development costs, in progress, comprise costs, which directly or indirectly can be related to the group's development activities and which fulfill the criteria for recognition until the time when the assets are ready to be used.

Acquired goodwill and customer relations are measured at cost less accumulated amortization. Goodwill and customer relations are amortised on a straight-line basis over the expected useful life which is estimated to 12 years.

Amortisation of goodwill and customer relations over 6-12 years reflects in management's opinion the useful life of goodwill and is determined with due regard to the expected future net income arising from the activity to which goodwill and customer relations are related.

Acquired noncompetition agreements, trade names and other rights are measured at cost less accumulated amortisation. Noncompetition agreements, trade names and other rights amortised on a straight-line basis over the expected useful life which is estimated to 1-5 years.

Amortisation of noncompetition agreements, trade names and other rights over 1-5 years reflects in managements opinion the useful life of noncompetition agreements, trade names and other rights with due regard to the expected future net income arising from the activity to which noncompetition agreements, trade names and other rights are related.

Intangible fixed assets are generally written down to the lower of recoverable value and carrying amount.

Acquired patents, licences and rights

Acquired patents, licences and rights comprise development projects completed and in progress with related intellectual property rights, acquired intellectual property rights and prepayments for intangible assets.

Development projects on clearly defined and identifiable products and processes, for which the technical rate of utilisation, adequate resources and a potential future market or development opportunity in the enterprise can be established, and where the intention is to manufacture, market or apply the product or process in question, are recognised as intangible assets. Other development costs are recognised as costs in the income statement as incurred. When recognising development projects as intangible assets, an amount equalling the costs incurred less deferred tax is taken to equity under reserve for development costs that is reduced as the development projects are amortised and written down.

The cost of development projects comprises costs such as salaries and amortisation that are directly and indirectly attributable to the development projects.

Acquired patents, licences and rights are measured at cost.

Acquired patents, licences and rights are written down to the lower of recoverable amount and carrying amount.

Property, plant and equipment

Plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Plant and machinery

3-6 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Investments in group enterprises

Investments in subsidiaries are measured in the parent company balance sheet under the equity method.

Investments in subsidiaries are measured in the balance sheet at the proportional share of the enterprises' carrying equity value, calculated in accordance with the parent company's accounting policies with deduction or addition of unrealised intercompany profits or losses and with addition or deduction of the residual value of positive or negative goodwill and other values calculated in accordance with the acquisition method.

Acquired enterprises are recognised in the consolidated financial statements under the acquisition method, reassessing all identified assets and liabilities to fair value at the acquisition date. The fair value is calculated based on acquisitions made in an active market, alternatively calculated using generally accepted valuation methods.

Consolidated goodwill and other values are amortised over the expected useful life determined on the basis of management's experience within the individual lines of business. Description of practice for amortization of intangible assets above.

Net revaluation of investments in subsidiaries is transferred under the equity to reserve for net revaluation under the equity value method to the extent that the carrying amount exceeds the acquisition value.

Subsidiaries with a negative carrying equity value are measured to DKK 0 and any amounts due from these enterprises are written down by the parent company's share of the negative equity to the extent that it is deemed to be irrecoverable. If the carrying negative equity value exceeds accounts receivable, the residual amount is recognised under provision for liabilities to the extent that the parent company has a legal or actual liability to cover the subsidiary's deficit.

Other investments

Other investments are measured at cost.

Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation on of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value, less writedowns for bad and doubtful debts.

Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of

assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset or the planned settlement of each liability.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

Deferred tax relating to retaxation of previously deducted losses in foreign subsidiaries is recognised on the basis of an actual assessment of the purpose of each subsidiary.

Joint taxation contributions payable or receivable

Current joint taxation contributions payable or receivable are recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax. For tax losses, joint taxation contributions receivable are only recognised if such losses are expected to be used under the joint taxation arrangement.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity. Extraordinary dividend adopted in the financial year is recognised directly in equity when distributed and disclosed as a separate item in Management's proposal for distribution of profit/loss.

Other provisions

Other provisions comprise anticipated costs of repair and warranty commitments and employee related obligations.

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

Lease liabilities

Lease commitments relating to assets held under finance leases are recognised in the balance sheet as liabilities other than provisions, and, at the time of inception of the lease, measured at the present value of future lease payments. Subsequent to initial recognition, lease commitments are measured at amortised cost. The difference between present value and nominal amount of the lease payments is recognised in the income statement as a financial expense over the term of the leases.

Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

Tax payable or receivable

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

Deferred income

Deferred income comprises income received for recognition in subsequent financial years. Deferred income is measured at cost.

Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc. of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, instalments on interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank loans.